

The top of the slide features a banner with a photograph of rugged mountains under a clear sky. The mountains are bathed in a warm, golden light, likely from a low sun. The text 'HIGHLAND CITY' is written in a bold, blue, serif font, and 'Utah' is written below it in a blue, cursive script font.

HIGHLAND CITY  
*Utah*

# HIGHLAND CITY ISSUES & INFORMATION

Rod Mann

March 27, 2014



# AGENDA

- What I have learned
- Work Session (Goals) Status
- Funding



## LESSONS LEARNED

- **Effective Council Meetings Require Preparation and Discussion Ahead of Time**

The best way to impact council decisions is to discuss the item ahead of time with multiple councilmen. The least effective way is to come to council and give a 3 minute speech.

- **Team Building Process Rules Apply**

Forming, Storming, Norming, Performing (we are probably still in the storming stage)



## LESSONS LEARNED

- Do not approve any item requiring legal review until the review has been completed or make the approval conditional upon a favorable legal review.
- Changing processes, even simple ones, requires a of effort.



## ROADS

- Five Year Maintenance Plan for Fiscal Year 2014-2015 to be presented to council in April. Should include budgetary numbers
- Capital Improvements Plan. Target date is end of September.
- Prioritize and communicate needs to residents for fiscal Year 2015-2016



# ROADS - ORDINANCE

The City Adopted the following ordinance last year

– 12.08.010 Purpose

The purpose of this section is to establish how budgeted monies will be spent within the city during each fiscal year for road maintenance and repair

– 12.08.020 Road maintenance map

1. The city council shall adopt a road maintenance map. This map shall divide the city into five separate road maintenance zones.
2. The location and boundaries of each of the zones are shown on the Official Road Maintenance Map (map). Said map is hereby declared to be an official record and part of this Code and shall be identified by the signature of the mayor of the city.
3. The map shall be updated and published in a conspicuous location on the city website within forty-five days after each fiscal year completion of the road maintenance projects to reflect previous year road maintenance projects. (?)
4. Changes to the zone boundaries shall not be made except by the city council after a public hearing.



## ROADS - ORDINANCE

- 12.08.040 Expenditure of road maintenance monies.
  1. For the purposes of this chapter, road maintenance shall include, chip seal, patching, overlays, reconstruction, etc. It shall not include construction of new roads or the extension or widening of existing roads.
  2. The monies budget for street repair shall be used in one road maintenance zone per fiscal year beginning with the first zone and continuing in numerical sequence each fiscal year thereafter as follows:

Year	Zone
1	1
2	2
3	3
4	4
5	5
  3. Emergency repairs are excluded from this schedule.
  4. Monies may be used in another zone only if all maintenance and repair have been met in the identified zone.
  5. The projected budget for the sequential year shall be updated and delivered to the city council no later than the first official city council meeting in April of each year in preparation for determining the following budget year.
  6. The current budget year and projected future budget needs shall be updated yearly and published in a conspicuous location on the Highland City website within forty-five days after the start of the fiscal year.



# 2011 ROAD STUDY DATA

## Summary By Treatment Type

	Min Cost / Sq Ft	Max Cost / Sq Ft	Average Cost / Sq Ft	Total Estimated Cost
Chip Seal	\$0.16	\$2.66	\$0.96	\$3,367,861
Mill & Overlay	\$0.32	\$5.62	\$3.92	\$5,719,411
Overlay	\$1.84	\$4.59	\$2.95	\$9,049,247
Reconstruct	\$6.50	\$6.50	\$6.50	\$6,873,890
Slurry Seal	\$0.01	\$2.65	\$0.27	\$1,097,075
Thin Overlay	\$0.00	\$0.00	\$0.00	\$35
<b>Grand Total</b>	<b>\$0.00</b>	<b>\$6.50</b>	<b>\$1.87</b>	<b>\$26,107,519.47</b>

Note, according to Matt Ship the variances in the cost per sq ft for each treatment type is due to the variety of work that needs to be done on a given road section before the final treatment can be applied.





## PARKS

- Parks & Open Space

The council would like to review the inventory of existing parks and land designated for parks before setting any formal goals. Questions to be answered include: Are Open Space fees in line with expenses?



## ECONOMIC DEVELOPMENT

- Jessie Schoenfeld to work with local businesses to see if there is any interest in starting a Highland City Chamber of Commerce.
- Create an ADHOC advisory committee from members of the community.
- Create a city direction and/or brand



## RESIDENT INVOLVEMENT & COMMUNICATIONS

- **Website:** Ensure information is up to date, organize and assign an “owner”, refresh the look.
- **Surveys/Polls:** City newsletter could direct the residents every month to go to the website and vote on city issues.
- **Cleanup Days:** This can be a unifying issue. We can do a better job promoting and organizing the event



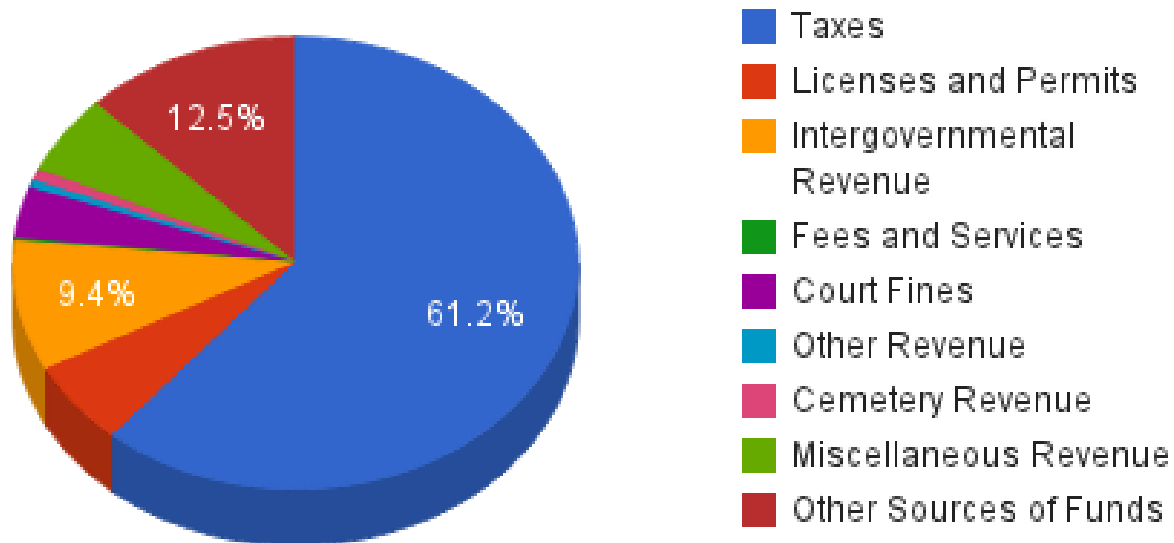
## ORGANIZATION

- **Days of operation:** Some residents would prefer that the city offices be opened 5 days a week. We should research this more..
- **Metrics:** We discussed creating metrics for the various services the city offers so that we can gauge performance and work on improvements..
- **Staff / Council Relations:** Discussed working in improving the relationship between staff and council.



# GENERAL FUND REVENUE SOURCES

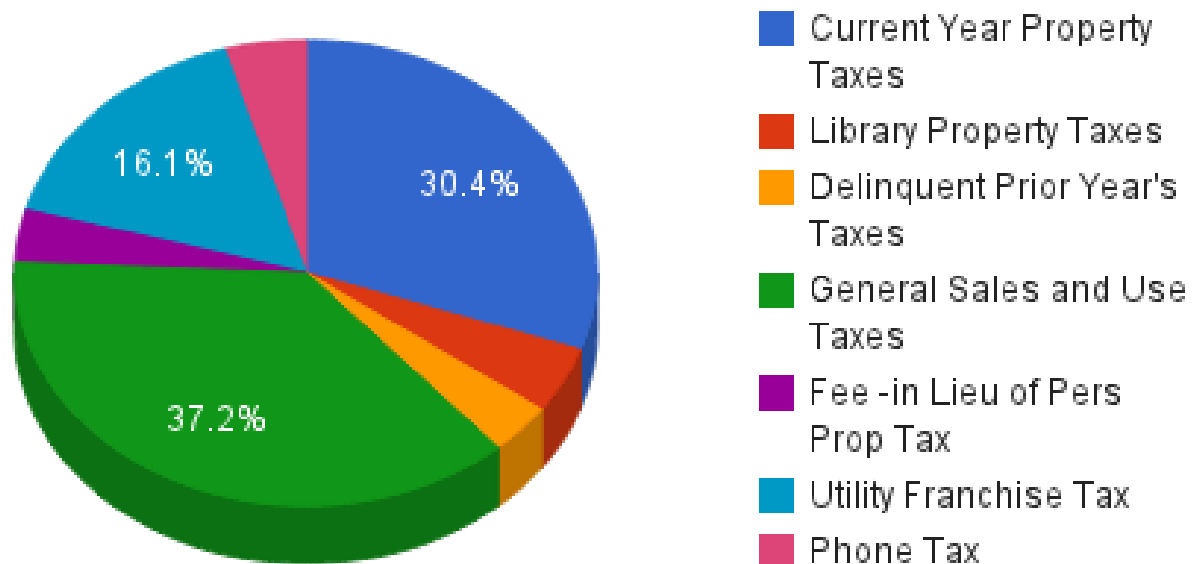
## 2013-14 General Fund Revenue Sources





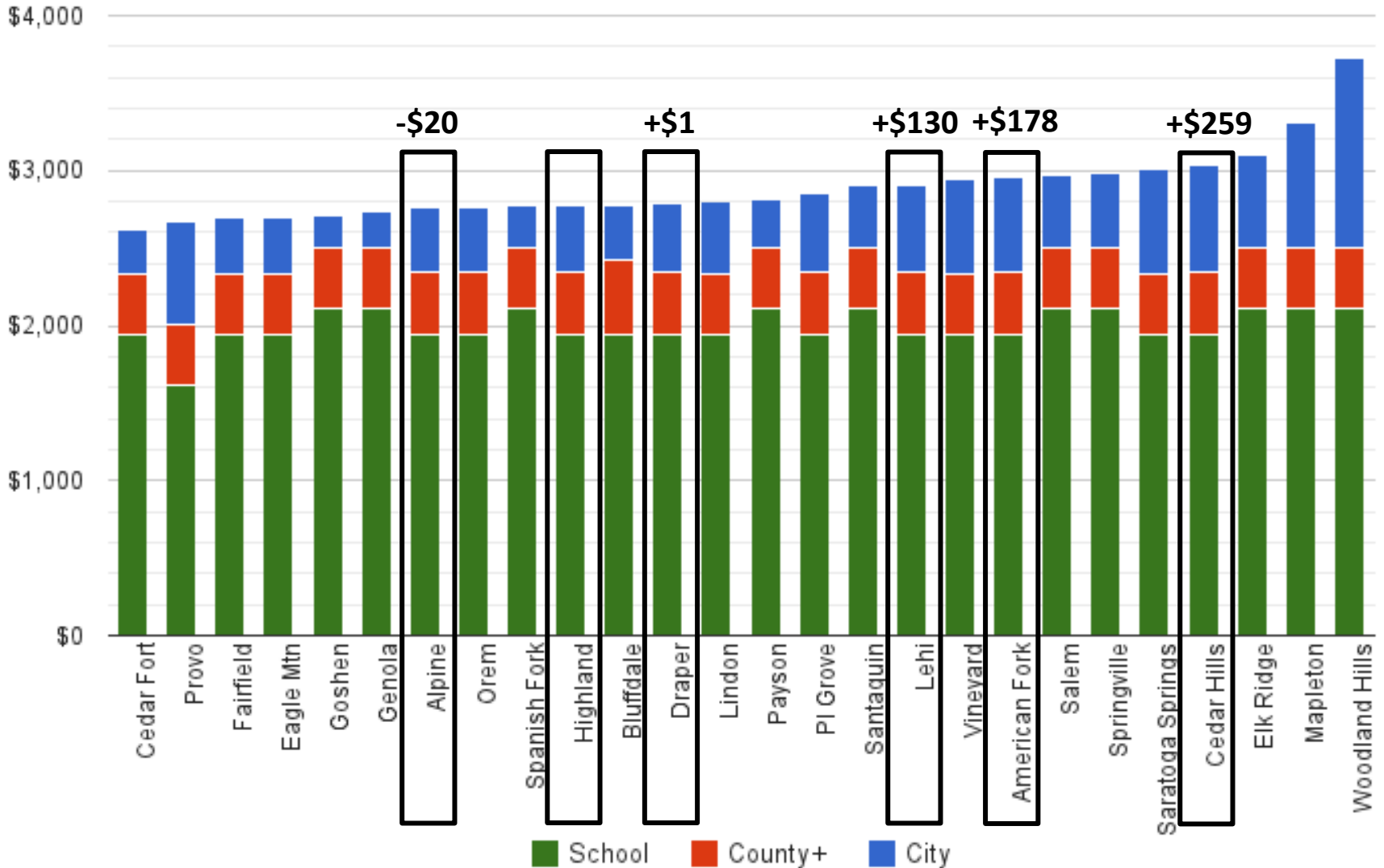
# GENERAL FUND TAX REVENUES

## 2013-14 General Fund Tax Revenues



# GENERAL FUND PROPERTY TAX

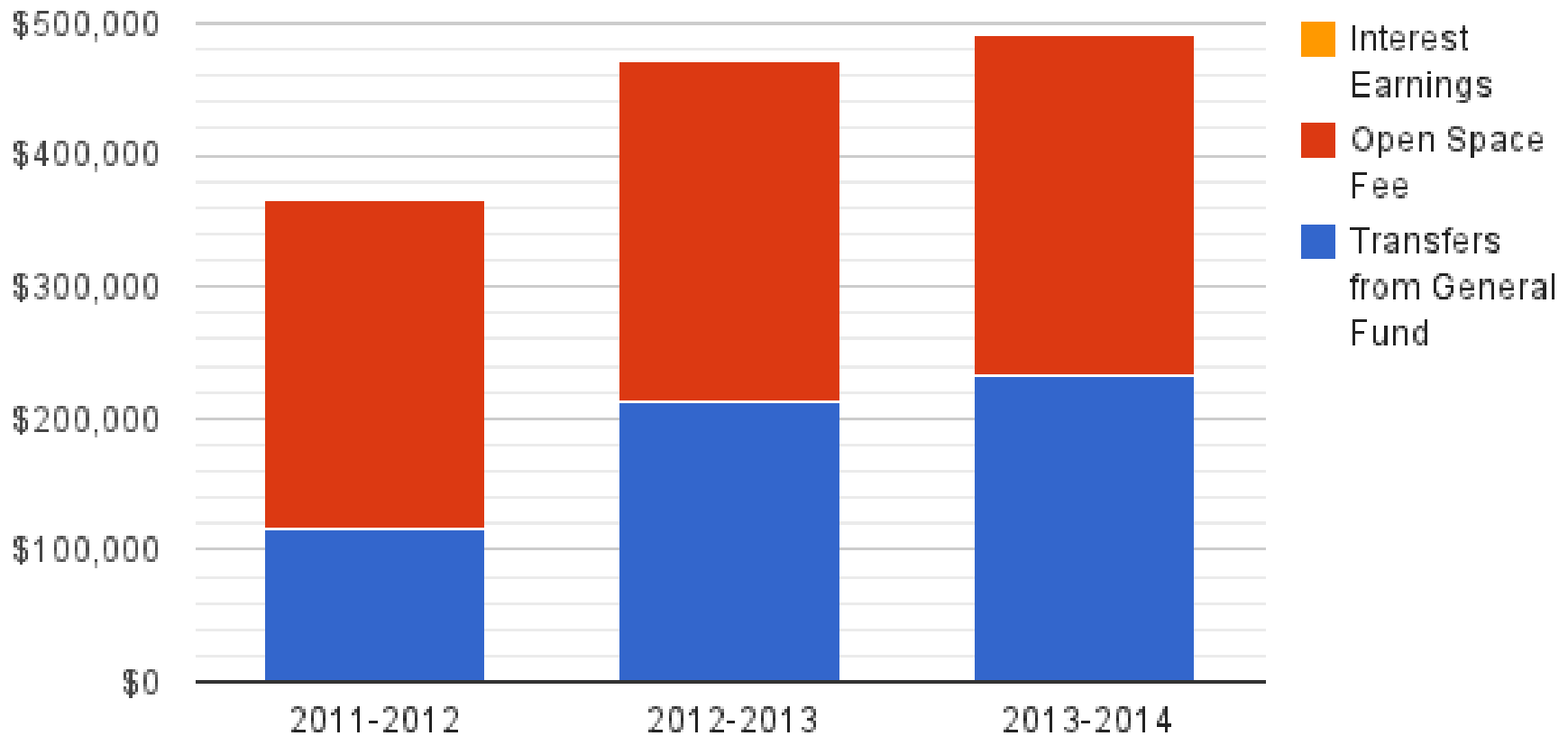
2012 Annual Property Tax for a \$400,000 Home





# OPEN SPACE

## Open Space Revenue Sources





### Calendar Year 2013-2028 Bond Payments

